Interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (unaudited)

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#### REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION

The Board of Directors
FIVE Holdings (BVI) Limited and its subsidiaries
P.O. Box 957, Offshore Incorporations Centre
Road Town, Tortola
British Virgin Islands

#### Introduction

We have reviewed the accompanying interim condensed consolidated statement of financial position of FIVE Holdings (BVI) Limited (the "Company") and its subsidiaries (together referred to as the "Group") as at 30 June 2025 and the related statements of comprehensive income, changes in equity and cash flows for the six-months period then ended, and material accounting policy information and other explanatory notes. Management is responsible for the preparation and presentation of this interim financial information in accordance with International Accounting Standard 34 Interim Financial Reporting ("IAS 34"). Our responsibility is to express a conclusion on this interim financial information based on our review.

### Scope of review

We conducted our review in accordance with International Standard on Review Engagements ISRE 2410, "Review of interim financial information performed by the independent auditor of the entity". A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim financial information is not prepared, in all material respects, in accordance with IAS 34.

#### Other matter

The interim financial information of the Group for the six-months period ended 30 June 2024 and the annual consolidated financial statements of the Group for the year ended 31 December 2024 were reviewed and audited respectively by another auditor, who expressed an unmodified conclusion on that information and an unmodified opinion on those statements on 27 August 2024 and 21 February 2025 respectively.

**Deloitte & Touche (M.E.)** 

Deloitte & Touche

12 August 2025

Dubai

United Arab Emirates

Interim condensed consolidate	statement of fi	inancial position
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	_	30 June 2025 31	December 2024
		AED'000	AED'000
	Note	(Unaudited)	(Audited
ASSETS			
Non-current assets			
Property and equipment	3	8,593,293	8,462,424
Intangible assets	4	1,000,599	875,449
Right-of-use assets	5	162,459	160,927
		9,756,351	9,498,800
Current assets			
Trade and other receivables	6	725,651	579,589
Prepayments	7	16,249	28,572
Inventories		49,939	52,972
Property held for development and sale	8	60,149	54,078
Bank deposits	9(B)	453,120	345,835
Cash and cash equivalents	9(A)	206,999	182,712
		1,512,107	1,243,758
Total assets		11,268,458	10,742.558
EQUITY AND LIABILITIES			
EQUITY			
Capital and reserves attributable to Owner of			
FIVE Holdings (BVT) Limited			
Share capital			
Contributed capital		252,913	252,913
Statutory reserve		2,238	2,238
Revaluation reserve		4,885,560	4,880,460
Foreign currency translation reserve		219,887	(11,388)
Stock based compensation reserve	28	55.025	34,186
Retained earnings	20	1,489,226	1,418,324
Actualics cannings		6,904,849	6,576,733
Non-controlling interests		28,718	31.177
Total equity		6,933,567	6,607,910
LIABILITIES		0,755,557	0,007,520
Non-current liabilities			
Lease liabilities	5	166,633	157,569
Trade and other payables	10	61,159	40,218
Borrowings	11	1,349,355	1,408,120
Retention payables		11,119	9,717
Provision for employees' end of service benefits		22,119	19,449
Deferred tax liabilities	13	249,542	234,055
Finance liabilities	14	951,932	884,329
Deferred gain	15	654.832	645,437
Describe Entra	12	3,466,691	3,398,894
Current liabilities		5,400,051	2,270,074
Lease liabilities	5	14,850	17,210
Trade and other pavables	10	327,777	324,466
Borrowings	11	145,546	10,025
Retention payables	11	35,923	
Contract liabilities	12	6,121	30,920
Current tax liabilities	12	43.088	42,672
Finance liabilities	14		25,506
Deferred gain	15	180,132	168,624
Deterree Rain	13	114,763	116,331
Total Habilities		868,200	735,754
Total liabilities		4,334,8:1	4,134,648
Total equity and liabilities		11,268,448	10,742,558

These interim ondensed consolidated financial statements were approved by the Board of Directors on 12 Augus 255 and signed on behalf of the Board of FIVE Holdings (BVI) Limited by:

Kabir Attendani Chaire Jaydeep Ara Director

The notes on pages 6 to 35 form an integral part of these interim condensed consolidated financial statements

# Interim condensed consolidated statement of comprehensive income

	Three-month period		Six-month period	
_	ended 30	) June	ended 3	0 June
	2025	2024	2025	2024
	AED'000	AED'000	AED'000	AED'000
Note	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
	596,816	545,771	1,092,690	900,987
18	(298,537)	(284,871)	(557,781)	(456,214)
3,4 & 5	(78,230)	(76,913)	(155,252)	(137,657)
	220,049	183,987	379,657	307,116
19	(65,298)	(61.462)	(109.065)	(132,853)
20			(65,530)	(51,705)
21	3,183	7,202	4,511	15,176
	121,045	98,218	209,573	137,734
22	7,635	4,275	12,324	9,499
22	(53,068)	(42,577)	(104,148)	(95,381)
22	(45,433)	(38,302)	(91,824)	(85,882)
	75,612	59,916	117,749	51,852
23	(17,619)	(19,090)	(24,958)	(14,748)
	57,993	40,826	92,791	37,104
	57,103	40,022	90,834	35,100
	890	804	1,957	2,004
	57,993	40,826	92,791	37,104
	17 18 3,4 & 5 19 20 21 22 22 22	ended 3/2025           AED'000           Note         (Unaudited)           17         596,816           18         (298,537)           3,4 & 5         (78,230)           220,049           19         (65,298)           20         (36,889)           21         3,183           121,045           22         7,635           22         (53,068)           22         (45,433)           75,612           23         (17,619)           57,993           57,103           890	ended 30 June           2025         2024           AED'000         AED'000           Note         (Unaudited)         (Unaudited)           17         596,816         545,771           18         (298,537)         (284,871)           3,4 & 5         (78,230)         (76,913)           220,049         183,987           19         (65,298)         (61,462)           20         (36,889)         (31,509)           21         3,183         7,202           121,045         98,218           22         7,635         4,275           22         (53,068)         (42,577)           22         (45,433)         (38,302)           75,612         59,916           23         (17,619)         (19,090)           57,993         40,826           57,103         40,022           890         804	ended 30 June         ended 3 June         ended 3 2024         2025           AED'000         AED'000         AED'000         AED'000           Note         (Unaudited)         (Unaudited)         (Unaudited)           17         596,816         545,771         1,092,690           18         (298,537)         (284,871)         (557,781)           3,4 & 5         (78,230)         (76,913)         (155,252)           20         (36,889)         (31,509)         (65,530)           20         (36,889)         (31,509)         (65,530)           21         3,183         7,202         4,511           121,045         98,218         209,573           22         7,635         4,275         12,324           22         (53,068)         (42,577)         (104,148)           22         (45,433)         (38,302)         (91,824)           23         (17,619)         (19,090)         (24,958)           57,993         40,826         92,791           57,103         40,022         90,834           890         804         1,957

	Three-mon	th period	Six-month period ended 30 June		
	ended 30	) June			
	2025	2024	2025	2024	
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	
Profit for the period	57,993	40,826	92,791	37,104	
Other comprehensive income					
Items that will not be reclassified to profit or loss:					
Revaluation gain on property and equipment (Refer note 3)	85,294	49,022	85,294	49,022	
Deferred tax liabilities reduction on fair value gain on revaluation					
of property and equipment (refer note 13)	(6,348)	46,716	(8,288)	38,338	
Items that will be reclassified to profit or loss:					
Exchange differences on translation of foreign operations	150,838	(5,360)	231,275	(68,642)	
Total comprehensive income for the period	287,777	131,204	401,072	55,822	
Total comprehensive income for the period attributable to:					
Owner of FIVE Holdings (BVI) Limited	286,887	130,400	399,115	53,818	
Non-controlling interests	890	804	1,957	2,004	
	287,777	131,204	401,072	55,822	

# Interim condensed consolidated statement of changes in equity

	Attributable to Owner of FIVE Holdings (BVI) Limited									
		Foreign								
					currency	Stock based			Non-	
		Contributed	Statutory	Revaluation	translation	compensation	Retained		controlling	
	Share capital	capital	reserve	reserve	reserve	reserve	earnings	Total	interests	Total
	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000
At 1 January 2025	-	252,913	2,238	4,880,460	(11,388)	34,186	1,418,324	6,576,733	31,177	6,607,910
Profit for the period	-	-	-	-	-	-	90,834	90,834	1,957	92,791
Other comprehensive income	-	-	-	77,006	231,275	-	-	308,281	-	308,281
Total comprehensive income for the period ended 30 June	_	_		77,006	231,275		90,834	399,115	1,957	401,072
2025 (unaudited)				77,000	231,273		90,834	399,113	1,957	401,072
Transactions with owner in their capacity as owner:										
Dividend (Note 24)	_	-	-	-	_	-	(91,838)	(91,838)	(4,416)	(96,254)
Stock based compensation expense (Note 28)	-	-	-	-	-	20,839	-	20,839	-	20,839
Others:										
Depreciation transfer for property and equipment				(71,906)			71,906			
under revaluation model			-	(/1,900)	-	-	/1,900		-	
At 30 June 2025 (unaudited)	-	252,913	2,238	4,885,560	219,887	55,025	1,489,226	6,904,849	28,718	6,933,567

	Attributable to Owner of FIVE Holdings (BVI) Limited									
					Foreign					
					currency	Stock based			Non-	
		Contributed	Statutory	Revaluation	translation	compensation	Retained		controlling	
	Share capital	capital	reserve	reserve	reserve	reserve	earnings	Total	interests	Total
	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000
A4.1 T 202.4		252.012	2.220	4.055.611	02.670		1 166 055	6 260 515	20.040	C 200 2C2
At 1 January 2024	-	252,913	2,238	4,855,611	83,678	-	1,166,075	6,360,515	28,848	6,389,363
Loss for the period	-	-	-	-	-	-	35,101	35,101	2,004	37,105
Other comprehensive income	-	-	-	87,360	(68,642)	-	-	18,718	-	18,718
Total comprehensive income for the period ended 30 June		_		87,360	(68,642)	_	35,101	53,819	2,004	55,823
2024 (unaudited)				67,500	(00,042)		33,101	55,617	2,004	55,625
Transactions with owner in their capacity as owner:										
Dividend (Note 24)	_	_	_	_	_	_	(55,103)	(55,103)	(1,372)	(56,475)
Stock based compensation expense (Note 28)						10,012	-	10,012	-	10,012
Others:										
Depreciation transfer for property and equipment				(22.176)			22.176			
under revaluation model	-	-	-	(32,176)	-	-	32,176	-	-	-
At 30 June 2024 (unaudited)	-	252,913	2,238	4,910,795	15,036	10,012	1,178,249	6,369,243	29,480	6,398,723

### Interim condensed consolidated statement of cash flows

	Six-month period ended 30 June		
	2025	2024	
	AED'000	AED'000	
	(unaudited)	(unaudited)	
Cash flows from operating activities			
Profit before income tax	117,749	51,852	
Adjustments for:			
Depreciation of property and equipment	140,963	120,030	
Amortisation of intangible assets	2,135	2,542	
Depreciation of right-of-use assets	12,154	15,084	
Interest on lease liabilities	6,205	7,458	
Interest cost on finance liabilities	76,533	64,714	
Provision for employees' end of service benefits	4,084	6,099	
Amortisation of deferred gain	(60,458)	(55,611)	
Interest income	(12,324)	(9,499)	
Interest cost on borrowings	78,521	77,178	
Other finance cost	1,105	1,642	
Gain on lease derecognition	-	(2,368)	
Profit on disposal of property and equipment	(1,252)	-	
Stock based compensation	20,839	10,012	
Operating cash flows before changes in operating	386,254	289,133	
assets and liabilities	360,234	209,133	
Trade and other receivables	(146,062)	110,053	
Prepayments	12,323	(2,716)	
Inventories	3,033	(13,541)	
Property held for development and sale	-	(8,847)	
Trade and other payables	4,586	65,411	
Retention payables	6,405	2,928	
Due to related parties	-	(6,697)	
Contract liabilities	(36,551)	(78,991)	
Payment for end of service benefits	(1,414)	(2,815)	
Cash generated from operations	228,574	353,919	
Income taxes paid	-	-	
Net cash generated from operating activities	228,574	353,919	
Cash flows from investing activities			
Purchase of property and equipment	(68,058)	(120,104)	
Proceed from sale of property and equipment	4,971	548	
Purchase of intangible assets	(8,061)	(2,219)	
Increase of bank deposits	(107,285)	(97,385)	
Interest income	12,324	9,499	
Net cash used in investing activities	(166,109)	(209,661)	
Cash flows from financing activities			
Proceeds from financing arrangements	147,396	186,389	
Interest payment on finance liabilities	(76,533)	(64,714)	
Principal element of lease payments	(7,841)	(7,671)	
Interest paid on lease liabilities	(6,205)	(7,458)	
Dividends paid	(96,254)	(56,475)	
Interest paid on borrowings	(68,196)	(78,820)	
Proceed from bank borrowings	66,431	(330,153)	
Net cash used in financing activities	(41,202)	(358,902)	
Net decrease in cash and cash equivalents	21,263	(214,645)	
Cash and cash equivalents, beginning of the period	182,712	613,779	
Effects of exchange rate changes on cash and cash equivalents	3,024	(2,831)	
Cash and cash equivalents, end of the period	206,999	396,304	
		,	

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025

### 1 Legal status and operations

FIVE Holdings (BVI) Limited (the "Company") is a Company limited by shares registered on 30 August 2013 with Registrar of Corporate Affairs in British Virgin Islands. The registered address of the Company is P.O. Box 957, Offshore Incorporations Centre, Road Town, Tortola, British Virgin Islands. Kabir Mulchandani is the ultimate controlling and ultimate beneficial owner (the "Owner").

The principal activities of the Company, its subsidiaries and joint operations collectively referred as the "Group" are to provide hospitality services primarily in the United Arab Emirates (UAE), Spain and Switzerland. The Group is also engaged in real estate development projects in Dubai, UAE and Spain.

The consolidated financial statements of the Company includes subsidiaries listed in the table below:

Name of entities and country of incorporation	Principal activities	Percentage of ownership/ voting rights on		
•		30 June 2025	31 December 2024	
United Arab Emirates				
FIVE Holding Limited	Holding Company	100	100	
SKAI Holdings Group Limited	Holding Company	100	100	
FIVE International Holding Limited	Holding Company	100	100	
FIVE JBR Holding (DIFC) limited	Property Holding Company	100	100	
Devco Real Estate Development LLC	Real Estate development Company	100	100	
FIVE Luxe Hotel LLC	Hotel Operating Company	100	100	
Assas Investments Limited	Property Holding Company	100	100	
FIVE Hotel Jumeirah Village L.L.C	Hotel Operating Company	100	100	
Unlimited 1 Limited	Property Holding Company	100	100	
FIVE Holiday Homes Rental LLC	Holiday Homes Rental Company	100	100	
Rehan Limited	Property Holding Company	100	100	
FIVE Hotel FZE	Hotel Operating Company	100	100	
FIVE International Hotel Management L.L.C	Hotel Management Company	100	100	
FIVE Beach Club Limited ('FIVE Beach')	Property Holding Company	85	85	
Praia Restaurant FZE (100% subsidiary of FIVE Beach)	Restaurant Operating Company	85	85	
FIVE International Hotel Management Limited	Hotel Management Company	100	100	
FIVE Music FZ-LLC	Music Production Company	100	100	
Pacha Universe Holding Limited	Holding Company	100	100	
Sea FIVE Yacht LLC	Water Sports Company	100	100	
FIVE International Real Estate Brokers LLC	Real Estate Brokerage Company	100	100	
FIVE Mode FZ – LLC	Garments, Textiles & Gifts E- Trading	100	100	
Pacha Events LLC*	Events Organization & Management	100	100	
Five Pacha Universe Holding Limited (DIFC)	Holding Company	100	100	

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 1 Legal status and operations (continued)

Name of entities and country of incorporation	Principal activities	Percentage of ownership/ voting rights on		
		30 June 2025	31 December 2024	
Cayman Islands				
Unlimited 1 Development	Holding Company	100	100	
Sky's the Limit 1 LLC	Holding Company	100	100	
Spain				
Universo Pacha, S.A.	Holding & Night Club Operating Company	100	100	
El Hotel Pacha, S.L.	Hotel Operating Company	100	100	
Nube, S.L.	Property and Brand holding Company	100	100	
Pacha Merchandise, S.L.	Merchandise Operating Company	100	100	
Pacha Franquicias, S.L.	Franchise Operating Company	100	100	
Sweet Pacha, S.L.	Events & Productions	100	100	
Nomad Suntribe, S.A.	Events & Productions	100	100	
Pacha Multimedia, S.L.	Music Production Company	100	100	
Chioro ITG, S.L.U.	Property Holding Company	100	100	
United Kingdom				
Toy Room Ltd ('TOY ROOM')	Holding Company and Brand Holding Company	51	51	
Toy Room Brand Ltd (100% subsidiary of TOY ROOM)	Franchise Operating Company	51	51	
Switzerland				
5 Atlantis A G	Property Holding and Hotel Operating Company	100	100	

The interim condensed consolidated financial statements also includes the result of a 50% joint operation interest in Marisol Pacha Ibiza, A.I.E acquired along with Universo Pacha S.A. It is engaged in merchandise business and accounted for under the proportionate consolidation method.

### 2 Material accounting policies

### 2.1 Basis of preparation

The interim condensed consolidated financial statements of the Group are prepared in accordance with International Accounting Standard 34: Interim Financial Reporting.

The interim condensed consolidated financial statements do not contain all information and disclosures required for full financial statements prepared in accordance with IFRS Accounting Standards and should be read in conjunction with the Group's consolidated financial statements for the year ended 31 December 2024. The same accounting policies, methods of computation, significant accounting judgments and estimates and assumptions are followed in these interim condensed consolidated financial statements as compared with the consolidated financial statements for the for the year ended 31 December 2024. These interim condensed consolidated financial statements have been prepared under the historical cost convention unless otherwise stated. These interim condensed consolidated financial statements have been presented in UAE Dirhams (AED) being the presentation currency of the Group and the functional currency of the Company and all values are rounded off to the nearest thousand (AED'000) except when otherwise indicated.

<sup>\*</sup> Effective 28 February 2025, the name of the entity was changed from Five Tribe Events LLC to Pacha Events LLC.

# Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 2 Material accounting policies (continued)

### **2.1 Basis of preparation** (continued)

The interim condensed consolidated statement of comprehensive income is presented on the basis of by function. However, depreciation is separately presented within gross profit, this is considered appropriate presentation as the depreciation is a material line item, and IAS 1 "Presentation of Financial Statements", permits material items to be separately presented.

The Group has prepared the interim condensed consolidated financial statements on the basis that it will continue to operate as a going concern.

#### Judgements and estimates

When preparing the Interim Condensed Consolidated Financial Statements, management undertakes a number of judgements, estimates and assumptions about recognition and measurement of assets, liabilities, income and expenses. The actual results may differ from the judgements, estimates and assumptions made by management, and will seldom equal the estimated results.

The judgements, estimates and assumptions applied in the Interim Financial Statements, including the key sources of estimation uncertainty, were the same as those applied in the Group's last annual financial statements for the year ended 31 December 2024.

#### Seasonality of operations

The Group's interim results may not be indicative of fiscal year performance because of, among other reasons, macroeconomic conditions, including inflationary pressures, and seasonal and short-term variations. The Group's hospitality segment is seasonal in nature and there are periods during which our properties experience variations in hotel revenue activities and margins that may vary and depend principally upon location and season.

FIVE LUXE commenced operations on 31 March 2024. Accordingly, its financial performance is fully reflected in the three-month and six-month periods ended 30 June 2025, but only partially reflected in the comparative period ended 30 June 2024. The Group's development business revenue and margins are dependent on the number of new developments and percentage of completion which is prone to natural fluctuations in the real estate market of the region.

New standards, interpretations, and amendments in issue and effective

The accounting policies adopted in the preparation of the interim condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024 except for the new and amended standards as set out below.

### (a) The new standards, interpretations, and amendments in issue and effective are mentioned below:

• Amendments to IAS 21- Lack of exchangeability

#### (b) New standards, interpretations, and amendments in issue and not yet effective

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Group's interim condensed consolidated financial statements are disclosed below.

- IFRS 18 Presentation and Disclosure in the Financial Statements
- Amendments to IFRS 9 and IFRS 7 Classification and Measurement of Financial Instruments, Gain or Loss on Derecognition and Disclosure of Deferred difference between Fair Value and Transaction Price; Introduction and Credit Risk Disclosures; Lessee Derecognition of Lease Liabilities
- IFRS 19 Subsidiaries without Public Accountability Disclosures
- Amendment to IFRS 10 and IAS 28 Sale and Contribution of Assets between an Investor and its Associates or Joint Ventures
- IFRS 9 Disclosure regarding purchase power arrangement
- IFRS 10: Determination of a "De Facto Agent"

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 2 Material accounting policies (continued)

### **2.1 Basis of preparation** (continued)

New standards, interpretations, and amendments in issue and effective (continued)

#### (b) New standards, interpretations, and amendments in issue and not yet effective (continued)

Management is currently assessing the impact of aforementioned new accounting standards, amendments and interpretations. However, the management's preliminary view is that these are expected to have no material impact on the Group in the current or future reporting periods.

#### Alternative performance measures

The Group has identified certain measures that it believes will assist the understanding of the performance of the business. These alternative performance measures ("APMs") are not defined or specified under the requirements of IFRS Accounting Standards. The Group believes that these APMs, which are not considered to be a substitute for, or superior to, IFRS Accounting Standards, provide stakeholders with an additional useful information on the underlying trends, performance and position of the Group and are consistent with how business performance is measured internally. The APMs are not defined by IFRS Accounting Standards and therefore may not be directly comparable with other companies' alternative performance measures.

The key APMs that the Group uses are earnings before interest, tax, depreciation and amortisation ("EBITDA") and adjusted net income ("Adjusted net income"). These APMs are set out in note 27 including how it is calculated and how it reconciles to a statutory measure where relevant. EBITDA excludes items (i), (ii), (iii) and (iv) referred below and adjusted net income excludes items (iv) and (v) referred below.

#### i. Exceptional items

The Group classifies certain one-off charges or credits that have a material impact on the Group's financial results as 'exceptional items'. These are disclosed separately to provide further understanding of the financial performance of the Group. Management splits out these costs / incomes for internal purposes when reviewing the business.

#### ii. Pre-opening costs

Pre-opening costs can vary significantly depending on the number of new hotels acquired and opened in any period and so do not reflect the costs of the day-to-day operations of the business. These costs are therefore split out in order to aid comparability with prior periods. Hotel pre-opening costs refer to costs incurred in getting new sites operational, and primarily include costs incurred before opening and in preparing for launch.

### iii. Acquisition-related costs

Acquisition-related costs are costs incurred to effect a business combination. Those costs include advisory, legal, accounting, valuation and other professional or consulting fees including employees' bonuses in connection with the successful completion of a transaction. Acquisition-related costs are expensed in the period in which the costs are incurred, and the services are received.

#### iv. Stock based compensation expense

Stock-based compensation expense is a non-cash expense arising from the grant of stock-based awards to employees. Excluding the effect of stock-based compensation from EBITDA assists management in making period-to-period comparisons in Group's operating performance because (i) the amount of such expenses in any specific period may not directly correlate to the underlying performance of the business operations and (ii) such expenses can vary significantly between periods as a result of the timing of grants of new stock-based awards, including grants in connection with acquisitions. Additionally, excluding stock-based compensation from EBITDA assists management in making meaningful comparisons between our Group's operating performance and the operating performance of other companies that may use different forms of employee compensation or different valuation methodologies for their stock-based compensation.

#### v. Depreciation on revaluation of property and equipment

The depreciation expense on revalued amount of property and equipment is a non-cash adjustment and does not reflect the Group's operating expense. Therefore, adding back this depreciation expense to net income provides a clearer view of the Group's operational performance.

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### **3** Property and equipment

	Land &		Furniture		Leasehold	Capital work-	
	Buildings (*)	Equipment	and fixtures	Motor vehicles	improvements	in-progress	Total
	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000
Cost or revaluation							
At 1 January 2024	6,431,961	36,383	105,646	3,554	46,348	2,437,964	9,061,856
Additions	222,809	10,444	14,850	5,120	11,099	88,463	352,785
Disposal	(577)	(9,176)	(1,962)	(908)	-	-	(12,623)
Transfer	2,309,902	25,146	149,781	-	14,399	(2,499,228)	-
Revaluation gain	126,766	-	-	-	-	-	126,766
Exchange difference	(50,949)	(109)	(426)	(56)	-	(1,166)	(52,706)
At 31 December 2024 (Audited)	9,039,912	62,688	267,889	7,710	71,846	26,033	9,476,078
Additions	5,385	7,149	1,958	464	5,332	47,770	68,058
Disposal	-	(2,472)	(111)	(579)	-	(1,417)	(4,579)
Transfer	(9,098)	-	-	-	777	8,321	-
Revaluation gain	85,294	-	-	-	-	-	85,294
Exchange difference	116,261	2,472	689	135	-	4,083	123,640
At 30 June 2025 (Unaudited)	9,237,754	69,837	270,425	7,730	77,955	84,790	9,748,491
Accumulated Depreciation							
At 1 January 2024	649,362	20,710	81,198	1,989	8,612	-	761,871
Charge for the year	216,341	9,668	29,688	776	2,002	-	258,475
Disposal	(577)	(1,348)	(1,217)	(572)	-	-	(3,714)
Exchange difference	(2,425)	(439)	(96)	(18)	-	-	(2,978)
At 31 December 2024 (Audited)	862,701	28,591	109,573	2,175	10,614	-	1,013,654
Charge for the period	112,671	5,357	19,234	611	3,090	-	140,963
Disposal	-	(568)	(64)	(228)	-	-	(860)
Exchange difference	806	580	55	-	-	-	1,441
At 30 June 2025 (Unaudited)	976,178	33,960	128,798	2,558	13,704	-	1,155,198
Net book amount							
As at 30 June 2025 (Unaudited)	8,261,576	35,877	141,627	5,172	64,251	84,790	8,593,293
As at 31 December 2024 (Audited)	8,177,211	34,097	158,316	5,535	61,232	26,033	8,462,424

# Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 3 **Property and equipment** (continued)

- i. \*The land and building are fair valued cumulatively by an independent valuer for Dubai, Ibiza and Zurich hotels and includes 20% of this cumulative value is considered as land.
- ii. Out of the total carrying value of property and equipment, the assets amounting to AED 8,261,576 thousand (2024: AED 8,177,211 thousand) are pledged against the Group's borrowings.

#### 3.1 Revaluation of land and building classified as property and equipment

As at 30 June 2025, land and building under property and equipment were revalued and by an external independent and qualified valuer. The revaluation gain/loss was recognised in the interim condensed statement of comprehensive income.

#### 3.1.1 Revaluation of land and building Five Hotel Jumeirah Village

A formal external valuation of the Group's property was performed as at 30 June 2025. The revaluation was supported by the net present value of future cash flows derived from such assets using 10 years cash flow projections which have been discounted at a rate of 10.10% and terminal value rate of 8.10%. Based on such valuation, the fair value of the hotel building as at 30 June 2025 was AED 877,656 thousand (31 December 2024: 854,369 thousand).

Fair Value Reconciliation - Jumeirah Village Hotel

	As at				
	30 June 2025	31 December 2024			
	AED'000	AED'000			
Fair Value as per external valuation report	1,119,500	1,117,700			
Less: Adjustment of receivables	(10,700)	-			
Less: Adjustment of 5-year leases under IFRS 16	(231,144)	(263,331)			
Fair Value of Jumeriah Village Hotel	877,656	854,369			

Below is a sensitivity analysis in isolation of the key assumptions used to determine the fair value of the investment. The table reflects change in the fair value with change in key assumptions.-

		As at	
	Change	June 2025	December 2024
Key assumptions		AED'000	AED'000
Discount rate	+0.5%	(37,356)	(19,158)
	-0.5%	39,063	38,267
Cap rate	+0.5%	(32,594)	(14,708)
	-0.5%	36,998	35,652

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 3 **Property and equipment** (continued)

#### 3.1 Revaluation of land and building classified as property and equipment (continued)

#### 3.1.2 Revaluation of land and building FIVE Hotel Palm Jumeirah

A formal external valuation of the Group's property was performed as at 30 June 2025. The revaluation was supported by the net present value of future cash flows derived from such assets using 10 years cash flow projections which have been discounted at a rate of 9.90% and terminal value rate of 7.90%. Based on such valuation, the fair value of the property as at 30 June 2025 was AED 4,091,400 thousand (2024: AED 4,107,700 thousand).

Fair Value Reconciliation – FIVE Hotel Palm Jumeirah

_	As at	t
	30 June 2025	<b>31 December 2024</b>
	AED'000	AED'000
Fair Value as per external valuation report	4,120,900	4,144,800
Less: Holiday Home value	(29,500)	(37,100)
Fair Value of Hotel Palm Jumeriah	4,091,400	4,107,700

Below is a sensitivity analysis in isolation of the key assumptions used to determine the fair value of the investment. The table reflects change in the fair value with change in key assumptions.

		As at	
	Change	June 2025	December 2024
Key assumptions		AED'000	AED'000
Discount rate	+0.5%	(137,590)	(109,427)
	-0.5%	143,868	171,784
Cap rate	+0.5%	(119,794)	(91,774)
	-0.5%	135,982	164,046

#### 3.1.3 Revaluation of FIVE Luxe JBR hotel

A formal external valuation of the Group's property was performed as at 30 June 2025. The revaluation was supported by the net present value of future cash flows derived from such assets using 10 years cash flow projections which have been discounted at a rate of 9.90% and terminal value rate of 7.90%. Based on such valuation, the fair value of the property as at 30 June 2025 was AED 2,327,100 thousand (2024: AED 2,374,100 thousand).

Fair Value Reconciliation – FIVE Luxe JBR:

	As at	
	30 June 2025	31 December 2024
	AED'000	AED'000
Fair Value as per external valuation report	2,397,500	2,836,600
Less: Adjustment of receivables	(70,400)	(462,500)
Fair Value Five Luxe, JBR	2,327,100	2,374,100

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 3 **Property and equipment** (continued)

#### 3.1 Revaluation of land and building classified as property and equipment (continued)

#### 3.1.3 Revaluation of FIVE Luxe JBR hotel (continued)

Below is a sensitivity analysis in isolation of the key assumptions used to determine the fair value of the investment. The table reflects change in the fair value with change in key assumptions.

		30 June 2025	31 December 2024
Key assumptions	Change	AED'000	AED'000
Discount rate	+0.5%	(76,003)	(50,656)
	-0.5%	79,512	109,236
Cap rate	+0.5%	(67,237)	(55,132)
_	-0.5%	76,323	121,511

#### 3.1.4 Revaluation of FIVE Zürich Hotel

During the year ended 31 December 2020, the 5 Atlantis AG (the "Subsidiary") acquired new building from Neue Hotel Atlantis AG, the purchase agreement amounted to AED 340,292,529 (CHF 83,985,000).

A formal external valuation of the Group's property was performed as at 30 June 2025. The revaluation was supported by 10 years cash flow projections which have been discounted at a rate of 6.25% and terminal value rate of 5%. Based on such valuation, the fair value of the property as at 30 June 2025 was AED 598,565 thousand (CHF 131,000 thousand) (2024: AED 530,078 thousand (CHF 131,000 thousand).

Below is a sensitivity analysis in isolation of the key assumptions used to determine the fair value of the investment. The table reflects change in the fair value with change in key assumptions.

		30 June 2025	31 December 2024
Key assumptions	Change	AED'000	AED'000
Discount rate	+0.5%	(22,846)	(19,475)
	-0.5%	18,277	23,611
Cap rate	+0.5%	(59,400)	(30,553)
_	-0.5%	68,538	40,780

### 3.1.5 Revaluation of Pacha properties. Ibiza-Spain

#### a) Valuation of Pacha night club

As at 30 June 2025, the estimated fair value of land and buildings were revalued by an external, independent and qualified valuer.

The revaluation was supported by market rent estimation based on the incomes generated by the night club and is subject to CPI indexations to consider the market growth. To the above arrived market rent, property operating costs including recurring capex, management costs and other ancillary cost have been deducted. These have been discounted at an appropriate rate referred below (discounted cash flow method) by an external, independent and qualified valuer to arrive at fair value of AED 244,000 thousand (Euro 57,000 thousand) as at 30 June 2025 (2024: AED 205,661 thousand (Euro 54,100 thousand)).

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 3 **Property and equipment** (continued)

#### 3.1 Revaluation of land and building classified as property and equipment (continued)

#### 3.1.5 Revaluation of Pacha properties. Ibiza-Spain (continued)

#### a) Valuation of Pacha night club (continued)

In calculating the net present value of the future cash flows, certain assumptions are required to be made in respect of the revalued assets. The key assumptions on which management has based its cash flow projections when determining the recoverable amount of the assets are as follows:

- Terminal value upon exit of the 5 years cash flows projection at the rate of 9%; and
- The discount rate of 11.70% is reflective of the return that an investor would make from a similar investment.

Below is a sensitivity analysis in isolation of the key assumptions used to determine the fair value of the investment. The table reflects change in the fair value with change in key assumptions.

		30 June 2025	31 December 2024
Key assumptions	Change	AED'000	AED'000
Discount rate	+0.5%	(3,912)	(3,563)
	-0.5%	4,088	7,651
Cap rate	+0.5%	(3,525)	(914)
_	-0.5%	3,840	5,033

#### b) Valuation of El Hotel Pacha

As at 30 June 2025, the estimated fair value of land and buildings were revalued by an external, independent and qualified valuer.

The revaluation was supported by the net present value of future cash flows derived from such assets using cash flow projections which have been discounted at an appropriate rate (discounted cash flow method) by an external, independent and qualified valuer to arrive at fair value of AED 122,855 thousand (Euro 28,700 thousand) as at 30 June 2025 (2024: AED 105,302 thousand (Euro 27,700 thousand).

In calculating the net present value of the future cash flows, certain assumptions are required to be made in respect of the revalued assets. The key assumptions on which management has based its cash flow projections when determining the recoverable amount of the assets are as follows:

- Management's projections have been prepared on the basis of strategic plans, knowledge of the market, and management's views on achievable growth in retail market share over the long-term year of ten years;
- Terminal value upon exit of the 10-year cash flows projection at the rate of 5.75%; and
- The discount rate of 7.9% to 8.1% is reflective of the return that an investor would make from a similar investment.

Below is a sensitivity analysis in isolation of the key assumptions used to determine the fair value of the investment. The table reflects change in the fair value with change in key assumptions.

		30 June 2025	31 December 2024
Key assumptions	Change	AED'000	AED'000
Discount rate	+0.5%	(2,165)	(2,601)
	-0.5%	2,226	1,684
Cap rate	+0.5%	(7,425)	(6,477)
	-0.5%	8,826	6,592

### 3 Property and equipment (continued)

### 3.1 Revaluation of land and building classified as property and equipment (continued)

The current use of the properties are at its highest and best use. The valuation technique uses significant unobservable inputs. Accordingly, the fair value was classified to level 3.

At each financial year end the finance department:

- verifies all major inputs to the independent valuation report;
- assesses property valuation movements when compared to the prior year valuation report; and holds discussions with the independent valuer.

### 4 Intangible assets

	7	Trademark &		
	Goodwill Fr	anchise right	Others	Total
_	AED'000	AED'000	AED'000	AED'000
Cost				
At 1 January 2024	685,737	206,685	2,095	894,517
Additions	-	-	3,670	3,670
Exchange difference	(3,524)	(12,800)	-	(16,324)
At 31 December 2024 (Audited)	682,213	193,885	5,765	881,863
Additions	-	-	8,061	8,061
Exchange difference	94,629	24,595	-	119,224
At 30 June 2025 (Unaudited)	776,842	218,480	13,826	1,009,148
Accumulated amortisation				
At 1 January 2024	-	799	1,352	2,151
Charge for the year	-	3,003	1,260	4,263
At 31 December 2024 (Audited)	-	3,802	2,612	6,414
Charge for the period	-	2,135	-	2,135
At 30 June 2025 (Unaudited)	-	5,937	2,612	8,549
Net book amount				
As at 30 June 2025 (Unaudited)	776,842	212,543	11,214	1,000,599
As at 31 December 2024 (Audited)	682,213	190,083	3,153	875,449

The Group tests goodwill annually for impairment, or more frequently if there are indications that goodwill might be impaired. The goodwill recognised by the Group has resulted from the business combination of Universo Pacha S.A. during the year 2023.

Trademark and Franchise rights include intangible assets acquired through business combinations. The trademark of Destino has a useful life of 3 years whereas for Pacha the useful life is indefinite. The major assumptions used in the calculation includes discount rate in the range of 10% to 12% and growth rate of 2%. The carrying value of Trademark & Franchise right as at 30 June 2025 includes AED 202,802 thousand (2024: AED 187,080 thousand) related to Pacha trademark.

Trademarks are valued under the relief from royalty methodology and a royalty rate of 8.0% - 12.0% in line with comparable data on the brand name in similar sectors.

Franchisees are valued under the Net Present Value of the Income approach with a 5-year useful life and a discount rate of 11.2 % equivalent to the weighted average cost of capital attributable to the respective entity.

During the period, management has performed an analysis of the sensitivity of the impairment test to changes in key assumptions used to determine the recoverable amount of each cash generating unit to which goodwill, trademark and franchise rights are allocated and concluded that no indicators of impairment have been identified.

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 5 Right-of-use assets and lease liabilities

The Group leases various land parcels, buildings and staff accommodations. Lease terms are negotiated on an individual basis and contain different terms and conditions. The lease term of these assets ranges from 1 to 35 years. The lease agreements do not impose any covenants.

	L	and & Buildings
		AED'000
Cost		
At 1 January 2024		345,564
Lease derecognition (*)		(53,313)
Exchange difference		(9,157)
At 31 December 2024 (Audited)		283,094
Exchange difference		13,686
At 30 June 2025 (Unaudited)		296,780
Accumulated depreciation		
At 1 January 2024		94,201
Charge for the year		29,934
Lease derecognition (*)		(1,968)
At 31 December 2024 (Audited)		122,167
Charge for the period		12,154
At 30 June 2025 (Unaudited)		134,321
Net book amount		
At 30 June 2025 (Unaudited)		162,459
At 31 December 2024 (Audited)		160,927
	As at	
	30 June 2025 31	
	AED'000	AED'000
	(Unaudited)	(Audited)
Lease liabilities		
Non-current	166,633	157,569
Current	14,850	17,210
	181,483	174,779
	As at	
	30 June 2025 31	
	AED'000	AED'000
	(Unaudited)	(Audited)
Lease liabilities (**)		
At 1 January	174,779	259,357
Finance cost	6,205	14,268
Payment of lease liabilities	(14,046)	(37,677)
Exchange difference	14,545	(7,456)
Lease derecognition (*)	-	(53,713)
	181,483	174,779

<sup>(\*)</sup> During the year ended 31 December 2024, the Group acquired Chioro ITG, S.L.U. ('Chioro') which resulted in the derecognition of right of use asset to the extent of AED 51,345 thousand (net) and lease liabilities to the extent of AED 53,713 thousand, leading to a gain on lease de-recognition amounting to AED 2,368 thousand recorded in other income (Note 21).

<sup>(\*\*)</sup> During the six-month period ended 30 June 2025, certain leases of Five Jumeirah Village Circle which expired during the year 2024 for which new leases were signed with variable payments and the corresponding lease rental expenses amounting to AED 3,340 thousand are recorded in general and administrative expenses (Note 19).

#### 6 Trade and other receivable

	As at	
	30 June 2025	31 December 2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Trade receivables*	22,140	32,248
Unbilled receivables**	542,336	414,195
Advances to suppliers	80,270	89,994
Other receivables	80,905	43,152
	725,651	579,589
Analysed as follows:		
Current portion	725,651	579,589
	725,651	579,589

<sup>\*</sup>Included within trade receivables are amounts due from hotel customers who pay by credit card and these amounts are usually collected during the next working day and do not carry any significant credit risk.

The fair value of trade receivable approximates their carrying value.

The Group has a broad base of customers with no concentration of credit risk within trade and other receivables as at 30 June 2025 and 31 December 2024.

### 7 Prepayments

	As at	
	30 June 2025	31 December 2024
	AED'000	AED'000
	(Unaudited) (A	
Deferred sales commission*	446	12,468
Prepaid visa fees	2,961	3,796
Others	12,842	12,308
	16,249	28,572

<sup>\*</sup>It mainly relates to sales commission that is paid to the real estate brokers (refer note 20) and amortized in the interim condensed statement of profit or loss based on percentage of completion of the related project.

<sup>\*\*</sup> The unbilled receivables are mainly arising from the off-plan sale of property held for development and sale. The title deed of these properties is transferred upon collection of full payment. In the event of customer default, the Group reserves the right to recover the outstanding amount upon disposal of the units, in accordance with the applicable regulations. The Group always measures the loss allowance for trade receivables and other receivables at an amount equal to lifetime ECL using the simplified approach. The expected credit losses on trade and other receivables are estimated using a provision matrix by reference to past default experience of the debtor's and an analysis of the debtor's current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

#### 8 Property held for development and sale

Property held for	
development and sale	
AED'000	
	_
336,522	2
(282.010	`

	AED'000
At 1 January 2024	-
Additions	336,522
Cost of sales	(282,019)
Exchange difference	(425)
At 31 December 2024 (Audited)	54,078
Additions	125,007
Cost of sales (note 18)	(125,007)
Exchange difference	6,071
At 30 June 2025 (Unaudited)	60,149

#### 9 Cash and bank balances

#### A. Cash and cash equivalents

•	As a	t
	30 June 2025	31 December 2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Cash on hand	3,119	2,869
Cash at banks	203,880	179,843
Cash and cash equivalents	206,999	182,712

#### B. Bank deposits

	As at		
	30 June 2025	31 December 2024	
	AED'000	AED'000	
	(Unaudited)	(Audited)	
Term deposits with original maturity more than 3 months*	453,120	345,835	

<sup>\*</sup>The above term deposit carries an annual interest rate between 1.2% to 4.2% (2024: 2.7% to 5%).

Bank balances are held with locally incorporated banks and branches of international banks.

Cash at banks includes an amount of AED 24,644 thousand (31 December 2024: 97,480 thousand) held in escrow accounts. Cash held in escrow accounts represents cash received from customers that is held with banks authorised by the Dubai Real Estate Regularity Authority ("RERA"). Use of this cash is limited to specific development projects to which the cash receipts relate.

### 10 Trade and other payables

	As at		
	30 June 2025 December 2024		
	AED'000	AED'000	
	(Unaudited)	(Audited)	
Advances from customers	38,803	15,358	
Trade payables#	130,557	148,356	
Accruals	90,449	116,783	
Staff payable**	12,926	8,503	
VAT payable	7,933	5,463	
Tax payable	30,627	11,202	
Deferred payment for asset purchase	717	16,014	
Other finance liabilities*	18,853	-	
Deferred income*	27,858	-	
Other payables	30,213	43,005	
	388,936	364,684	
Analysed as follows:			
Current portion	327,777	324,466	
Non-current portion	61,159	40,218	
	388,936	364,684	

<sup>\*</sup> On 7 January 2025, the Group entered into an agreement with EMIC Energy Investments LLC to transfer cooling equipment located at FIVE Luxe – JBR, Dubai. As control remains with the Group, the transaction is accounted for as a financing arrangement, initially recognized at the net proceeds received which is the fair value and subsequently measured at amortised cost. The fair value is determined using the discounted cash flow techniques, the inputs into the valuation techniques includes contractual cash flows and interest rates.

#As per the Addendum signed with China State Construction Engineering Corporation (Middle East) (LLC) dated 24 January 2022, Assas Investments Limited ("a subsidiary") has to pay AED 65,000 thousand to the main contractor of the project FIVE Palm Jumeirah Hotel and will be payable in 86 monthly instalments. Trade payables include a discounted amount of AED 26,736 thousand (2024: 31,273 thousand) which is discounted to its present value using the discount rate of 6%.

<sup>\*\*</sup> Includes management incentives payable to key management personnel amounting to AED 6,713 thousand (2024: AED 7,991 thousand).

### 11 Borrowings

	As at		
_	30 June 2025	31 December 2024	
	AED'000	AED'000	
	(Unaudited)	(Audited)	
Term loans	346,930	273,641	
Listed Green Bonds	1,201,322	1,201,322	
Bank overdrafts	-	6,858	
	1,548,252	1,481,821	
Less: unamortised borrowing costs	(53,351)	(63,676)	
	1,494,901	1,418,145	
Analysed as follows:			
Current portion	145,546	10,025	
Non-current portion	1,349,355	1,408,120	
	1,494,901	1,418,145	

During the period, a term loan from Santander Bank has been availed towards the refurbishment of Destino Hotel, Ibiza, Spain at the fixed interest rate of 3.4%, repayable in 52 equal monthly installments starting from October 2025.

#### 12 Contract liabilities

Contract liabilities represent instalments received from customers towards the purchase of development properties, net of revenue recognised.

	As at	
	30 June 2025	31 December 2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Opening	42,672	214,578
Advance from customers	3,512	278,786
Less: Revenue recognised	(40,063)	(450,692)
	6,121	42,672
Analysed as follows:		
Within 1 year	6,121	42,672

The aggregate amount of sale price allocated to performance obligations that are unsatisfied / partially satisfied as at 30 June 2025 was AED 5,392 thousand (31 December 2024: AED 69,529 thousand). The Group expects to recognize revenue from these unsatisfied performance obligations within 1 year (2024: 1 year) from the interim condensed consolidated statement of financial position date.

### 13 Deferred tax assets and liabilities

	As at		
	30 June 2025	31 December 2024	
	AED'000	AED'000	
	(Unaudited)	(Audited)	
Deferred tax assets			
The balance comprises temporary differences attributable to:			
Losses available for offsetting against future taxable income	14,652	19,178	
Net carrying value of finance liability and deferred gain as reduced by net carrying value of condo hotel units under financing arrangement	54,652	52,031	
Unutilised interest expenses	1,446	1,446	
Others	1,594	1,064	
	72,344	73,719	
Set-off of deferred tax liabilities pursuant to set-off provisions	(72,344)	(73,719)	
Total	-	-	
Deferred tax liabilities			
The balance comprises temporary differences attributable to :			
Revaluations of property and equipment	252,658	241,865	
Intangible assets	64,364	61,046	
Property held for development and sale	4,863	4,863	
	321,886	307,774	
Set-off of deferred tax assets pursuant to set-off provisions	(72,344)	(73,719)	
Net deferred tax liabilities	249,542	234,055	

The Group identified certain timing differences primarily arising from variations in the accounting treatment of its sale and leaseback transactions, financing arrangements, and the revaluation of property and equipment in its interim condensed consolidated financial statements. In accordance with IAS 12 - Income Taxes, the Group has recognized deferred tax balances related to these timing differences.

### Below table summarise the movement of deferred tax liability / (deferred tax asset): -

	Del	Deferred tax liability			Deferred tax assets		
Movement	Intangi ble assets	Property held for development and sale	Property and equipment	Financing arrangement	Tax losses	Others	Total
At 1 January 2024	61,046	-	267,228	(44,466)	(17,031)	(2,510)	264,267
Charged/credited							
- to profit or loss	-	-	-	(7,565)	(2,147)	-	(9,712)
- to other comprehensive income	-	-	(38,125)	-	-	-	(38,125)
Chioro acquisition	-	5,096	13,895	-	-	-	18,991
Exchange difference	-	-	(1,366)	-	-	-	(1,366)
At 31 December 2024 (Audited)	61,046	5,096	241,632	(52,031)	(19,178)	(2,510)	234,055
Charged/credited							
- to profit or loss	-	-	-	(2,621)	4,526	-	1,905
- to other comprehensive income	-		8,288	-	-	-	8,288
Exchange difference	3,318	263	1,712			·	5,294
	64,364	5,359	251,632	(54,652)	(14,652)	(2,510)	249,542
At 30 June 2025 (Unaudited)			321,356			(71,814)	249,542

### 14 Finance liabilities

	As at		
	30 June 2025	31 December 202	
	AED'000	AED'000	
	(Unaudited)	(Audited)	
Opening Balance	1,052,953	692,457	
Net movement during the period/year	79,111	360,496	
Payments made during the period/year	(76,533)	(138,969)	
Unwinding of interest on finance liabilities	76,533	138,969	
Closing Balance	1,132,064	1,052,953	
Analysed as follows:			
Current portion	180,132	168,624	
Non-current portion	951,932	884,329	
	1,132,064	1,052,953	
Fixed/Variable			
Fixed portion (*)	461,057	373,171	
Variable portion	671,007	679,782	
	1,132,064	1,052,953	

<sup>\*</sup> The fixed portion of finance liability pertains to the units in FIVE Hotel Jumeirah Village Circle and FIVE Luxe Hotel - JBR which has guaranteed rental payments are to be made to the unit owners.

### 15 Deferred gain

	As a	t
	30 June 2025	31 December 2024
	AED'000	AED'000
	(Unaudited)	(Audited)
Opening Balance	761,768	522,214
Movement during the period/year	68,285	355,512
Amortisation during the period/year	(60,458)	(115,958)
Closing Balance	769,595	761,768
Analysed as follows:		
Current portion	114,763	116,331
Non-current potion	654,832	645,437
	769,595	761,768

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 16 Transactions and balances with related parties

Related parties include the Owner, non-controlling interests, key management personnel and any businesses which are controlled, directly or indirectly by the Owner and directors or over which they exercise significant management influence (the "other related parties").

During the period, the Group entered into the following significant transactions with related parties in the normal course of business and at prices and terms agreed by the Group's management.

	As at		
	30 June 2025	30 June 2024	
	<b>AED'000</b>	<b>AED'000</b>	
	(Unaudited)	(Unaudited)	
Dividend			
Owner	91,838	55,103	
Non - controlling interests	4,416	1,372	
Transactions with key management personnel in			
ordinary course of business			
Revenue			
Food and beverges	2,950	1,387	
Rental income	372	300	
Expenses			
Holiday home expenses	1,655	1,543	
Salaries and Other benefits*	2,446	2,676	
Management incentives programme*	6,113	9,693	
Stock based compensation expense*	20,862	6,325	
Other related parties **			
Capital and operating expenses	-	3,265	
Sales incentive and commission expenses	-	9,562	

<sup>\*</sup> The compensation to key management personnel consists of the (i) base salary, (ii) incentive based on the Group's business performance i.e., incentive payments based on a certain percentage of realised profits, subject to certain adjustments and (iii) stock-based compensation

<sup>\*\*</sup> Other related parties include entities under the common control or having significant influence.

### 17 Revenue

	Three-month period ended 30 June		Six-month period ended 30 June		
	2025 2024		2025	2024	
	AED'000	AED'000	AED'000	AED'000	
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	
At a point in time:					
Food and beverages	289,342	238,163	444,803	359,420	
Event admission	51,813	31,167	53,069	31,167	
Other operating departments	29,118	20,684	39,972	31,407	
	370,273	290,014	537,844	421,994	
Over time:					
Sale of property held for development and sale*	48,937	97,596	222,986	192,255	
Room revenue	168,300	151,912	317,669	275,507	
	217,237	249,508	540,655	467,762	
Rental income	9,306	6,249	14,191	11,231	
	596,816	545,771	1,092,690	900,987	

<sup>\*</sup>Revenue from sale of property held for development is recognised based on percentage completion basis. These contracts were signed for a fixed cash consideration on varying instalment payment plans.

### 18 Cost of sales

	Three-month period ended 30 June		Six-month period ended 30 June	
	2025	2024	2025	2024
	AED'000	AED'000	AED'000	AED'000
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Cost of property held for development and sale (Note 8)	32,550	55,112	125,007	100,333
Staff costs	95,752	97,399	171,439	157,770
Stock based compensation (refer note 28)	3,115	3,083	6,255	3,083
Inventory consumption	59,748	47,845	94,177	75,596
Utility costs	12,682	13,857	24,158	23,543
Holiday home expenses	25,096	21,126	48,682	33,986
Music and entertainment	61,404	37,645	72,867	46,965
Operating supplies	7,704	8,127	14,079	13,592
Reservation cost	486	677	1,117	1,346
	298,537	284,871	557,781	456,214

### 19 General and administrative expenses

	Three-month period ended 30		Six-month period		
	June		ended 30 June		
	2025	2024	2025	2024	
	AED'000	AED'000	AED'000	AED'000	
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	
Staff costs	12,131	10,900	19,109	22,158	
Stock based compensation (refer note 28)	7,289	6,929	14,584	6,929	
Hotel operating expenses	17,086	15,890	26,433	26,725	
Repairs and maintenance	7,791	8,479	13,292	16,495	
Legal and professional fees	6,266	6,586	10,723	12,317	
Credit card commission	8,249	6,475	14,249	11,015	
Pre-opening expenses*	-	875	-	25,472	
Transaction costs	-	474	-	952	
Traveling expenses	928	3,157	1,340	5,296	
Rent	2,344	-	4,094	1,507	
Charity	72	641	123	1,304	
Other expenses	3,142	1,056	5,118	2,683	
	65,298	61,462	109,065	132,853	

<sup>\*</sup> Pre-opening expenses for the six-month period ended 30 June 2024 mainly include AED 8,399 thousand of staff cost, AED 3,250 thousand pertains to marketing expenses, AED 11,764 thousand pertains to holiday home expenses of FIVE Luxe and AED 2,059 thousand for other miscellaneous cost.

### 20 Selling and marketing expenses

	Three-month period ended 30 June		Six-month period ended 30 June		
	2025 AED'000	2024 AED'000	2025 AED'000		
		(Unaudited)	(Unaudited)		
Sales incentive and commission	19,419	14,103	32,592	21,507	
Real estate commision	1,432	4,545	7,566	9,564	
Advertising expenses	16,038	12,861	25,372	20,634	
	36,889	31,509	65,530	51,705	

### 21 Other income

	Three-month period		Six-mont	Six-month period	
	ended 3	30 June	ended 30 June		
	2025	2024	2025	2024	
	AED'000	AED'000	AED'000	AED'000	
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	
Gain on sale of property	982	-	1,252	-	
Delay fee	365	3,213	1,215	6,193	
Gain on lease derecognition (Refer note 5)	-	-	-	2,368	
Forefeiture income	-	1,740	-	3,720	
Others	1,836	2,249	2,044	2,895	
	3,183	7,202	4,511	15,176	

### 22 Finance costs, net

	Three-month per		Six-month period ended 30 June		
	June	9			
	2025	2024	2025	2024	
	AED'000	AED'000	AED'000	AED'000	
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	
Finance costs:					
- Interest on borrowings	39,324	37,481	78,521	77,178	
- Unwinding of interest on finance liabilities	39,385	33,135	76,533	64,714	
- Unwinding of interest on lease liabilities	3,154	3,693	6,205	7,458	
- Unwinding of interest on other finance liabili	1,121	-	2,242	-	
- Others	528	763	1,105	1,642	
Less: Amortisation of deferred gain	(30,444)	(32,495)	(60,458)	(55,611)	
Total finance costs (A)	53,068	42,577	104,148	95,381	
Finance income:					
Interest income (B)	7,635	4,275	12,324	9,499	
Total finance income (B)	7,635	4,275	12,324	9,499	
Finance costs – net ((A) - (B))	45,433	38,302	91,824	85,882	

### 23 Income tax (expense)/benefit

	Three- month period ended 30th June		Six- month period ended 30th June	
	2025 AED'000 (Unaudited)	2024 AED'000 (Unaudited)	2025 AED'000 (Unaudited)	2024 AED'000 (Unaudited)
Current tax:				
Current tax on profit for the period	(15,714)	(7,684)	(20,873)	(12,332)
Deferred income tax:				
On origination and reversal of temporary differences	(4,844)	(8,332)	(6,706)	(2,222)
Net carrying value of finance liability and deferred gain as reduced by net carrying value of condo hotel units under financing arrangement	2,939	(3,074)	2,621	(194)
Income tax (expense)/benefit	(17,619)	(19,090)	(24,958)	(14,748)

### 24 Dividend

During the six-month period ended 30 June 2025, the Group declared and paid the dividend of AED 91,838 thousand (31 December 2024: 91,838 thousand). Dividend per share was AED 91,838 thousand per share (31 December 2024: AED 91,838 thousand per share).

The Group declared and paid dividends of AED 4,416 thousand (31 December 2024: AED 2,016 thousand) to its minority shareholders.

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

## 25 Financial instruments by category

The accounting policies for financial instruments have been applied to the line items below:

	As at		
_	30 June 2025	31 December 2024	
	AED'000	AED'000	
	(Unaudited)	(Audited)	
Financial assets as per the interim condensed			
consolidated statement of financial position			
At amortised cost			
Trade and other receivables, excluding advances to suppliers and tax receivable (Note 6)	624,566	466,903	
Bank deposits (Note 9(B))	453,120	345,835	
Cash and cash equivalents (Note 9(A))	206,999	182,712	
	1,284,685	995,450	
	A	s at	
	30 June 2025	31 December 2024	
	AED'000	AED'000	
	(Unaudited)	(Audited)	
Financial liabilities as per the interim condensed			
consolidated statement of financial position			
At amortised cost  Trade and other payables (excluding advance from customers, VAT payable and current taxes payable)	311,573	332,661	
Borrowings (Note 11)	1,494,901	1,418,145	
Lease liabilities (Note 5)	181,483	174,779	
Finance liabilities (Note 14)	1,132,064	1,052,953	
Retention Payables	47,042	40,637	
-	3,167,063	3,019,175	

### **26** Financial risk management

#### 26.1 Financial risk factors

The Group's multinational operations and borrowings expose it to a variety of financial risks: market risk (including currency risk, fair value interest rate risk and cash flow interest rate risk), credit risk and liquidity risk.

The interim condensed consolidated financial statements do not include all financial risk management information and disclosures required in the annual financial statements; they should be read in conjunction with the Group's annual consolidated financial statements as at 31 December 2024. There have been no changes in any risk management policies since year end.

Cash flow and fair value interest rate risk

The Group is exposed to interest rate risk on its interest-bearing liabilities. As at 30 June 2025, bank borrowings carried at variable rates comprise of AED 122,080 thousand (31 December 2024: AED 111,951 thousand) i.e. 8% (2024: 8%) of the Group's total borrowings of AED 1,494,901 thousand (31 December 2024: AED 1,418,145 thousand).

### 26.2 Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities. Due to the dynamic nature of the underlying businesses, the Group maintains flexibility in funding by maintaining availability under committed credit lines. Cash flow forecasting is performed by the Group on an ongoing basis to ensure it has sufficient cash to meet operational needs.

Liquidity risk management is carried out by a central treasury department at the Group level. Surplus cash held by the Group over and above the balance required are used for the payment of debt and to reduce the interest charges. The below table analyses the Group's financial liabilities into relevant maturity Groupings based on the remaining period at the consolidated statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

		l liabilities			
	Ве	etween 1 and 5		Total contractual	
	Less than 1 year	years	Over 5 years	cash flows	Carrying value
	AED'000	AED'000	AED'000	AED'000	AED'000
At 30 June 2025 (Unaudited)					
Trade and other payables * (note 10)	250,414	39,090	120,424	409,928	311,573
Borrowings (note 11)	267,492	1,615,294	-	1,882,786	1,494,901
Finance liabilities (note 14)	180,132	751,088	3,864,545	4,795,765	1,132,064
Lease liabilities (note 5)	25,246	101,289	161,383	287,918	181,483
Retention payables	35,923	11,119	-	47,042	47,042
	759,207	2,517,881	4,146,351	7,423,439	3,167,063

	Less than 1 year	Between 1 and 5 years	Over 5 years	Total contractual	Carrying value
44.21 Passenhau 2024 (4 = 324 - 3)	AED'000	AED'000	AED'000	cash flows AED'000	AED'000
At 31 December 2024 (Audited) Trade and other payables * (note 10)	292,443	43,774	-	336,217	332,661
Borrowings (note 11) Finance liabilities (note 14)	122,957 168,700	1,734,682 699,682	3,612,376	1,857,639 4,480,758	1,418,145 1,052,953
Lease liabilities (note 5) Retention payables	28,678 30,919	91,670 9.717	175,961	296,309 40.636	174,779 40.636
retention payables	643,697	2,579,525	3,788,337	7,011,559	3,019,174

<sup>\*</sup>Excluding advances from customers, VAT payable and current tax payables.

### **26** Financial risk management (continued)

### 26.3 Capital risk management

The Groups' objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for the shareholder and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings, finance liabilities, and lease liabilities less cash and bank balances. Total capital is calculated as 'total equity' as shown in the interim condensed consolidated financial position plus net debt.

The gearing ratios as at 30 June 2025 and 31 December 2024 were as follows:

	As at			
	30 June 2025	31 December 2024		
	AED'000	AED'000		
	(Unaudited)	(Audited)		
Total borrowings (Note 11)	1,494,901	1,418,145		
Total finance liabilities (Note 14)	1,132,064	1,052,953		
Total lease liabilities (Note 5)	181,483	174,779		
Less: cash and bank balances (Note 9)	(660,119)	(528,547)		
Net debt (A)	2,148,329	2,117,330		
Total equity (B)	6,938,802	6,607,910		
Total capital $((C) = (A) + (B))$	9,087,131	8,725,240		
Gearing ratio ((A)/(C))	24%	24%		

#### **26.4** Fair value estimation

Financial instruments comprise financial assets and financial liabilities. Financial assets of the Group include cash and cash equivalents, trade and other receivables (excluding advance to suppliers). Financial liabilities of the Group include Trade and other payables excluding advance from customers, deferred payment, VAT payable, current tax payable, Bank Borrowings, Finance liabilities and lease liabilities.

The fair values of the financial assets and liabilities are not materially different from their carrying value unless stated otherwise.

#### 26.5 Net debt reconciliation

_	Liabilities from financing activities					
	Finance liabilities	Lease liabilities	Borrowings	Sub-total	Cash and bank balances	Total
	AED '000	AED '000	AED '000	AED '000	AED '000	AED '000
Net debt as at 1 January 2024	692,457	259,357	1,623,024	2,574,838	(731,741)	1,843,097
Additions	360,496	-	142,597	503,093	-	503,093
Interest	138,969	14,268	160,047	313,284	-	313,284
Payments	(138,969)	(37,677)	(507,523)	(684,169)	203,194	(480,975)
Lease derecognition (Note 5)	-	(53,713)	-	(53,713)	-	(53,713)
Other movement	-	(7,456)	-	(7,456)	-	(7,456)
Net debt as at 31 December 2024 (Audited)	1,052,953	174,779	1,418,145	2,645,877	(528,547)	2,117,330
Additions	79,111	-	66,431	145,542	-	145,542
Interest	76,533	6,205	78,521	161,259	-	161,259
Payments	(76,533)	(14,046)	(68,196)	(158,775)	(131,572)	(290,347)
Other movement	-	14,545	-	14,545	-	14,545
Net debt as at 30 June 2025 (Unaudited)	1,132,064	181,483	1,494,901	2,808,448	(660,119)	2,148,329

<sup>(\*)</sup> other movements includes foreign exchange differences.

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

#### 27 Segment Reporting

The Group's operating segments are Real estate development and Hospitality. Segment performance is measured based on the adjusted profit or loss calculated in accordance with IFRS accounting standard.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The Chairman and Chief Executive Officer who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the chief operating decision-maker.

From the internal organisation of the Group's activities and consistent with the internal reporting provided to the chief operating decision maker and after considering the nature of its services, the ultimate customer availing those services and the methods used by it to provide those services, "Hospitality Services" and "Real Estate Development" has been identified to be the Group's operating segments.

Our chief operating decision maker monitors assets for the Group as a whole and not by operating segment when assessing performance or making operating segment resource allocations.

#### **Description of the Segment:**

<u>Hospitality Segment</u>: The Group has an international Hospitality Business that owns, operates and manages luxury hotels with a strong focus on entertainment and food & beverages (F&B).

**Real Estate Development Segment**: The Group's Real Estate Development Business is focused on the development of high-quality properties including hotel rooms, hotel apartments, residential units and experiential outlets, such as restaurants, bars, cafes and night-clubs. The Group derives its revenue and profit from sale of residential units to its customers.

#### **Segment EBITDA reconciliation**

#### a) For the six-month ended 30 June 2025 (Unaudited)

	Hospitality	Real estate development	Total
Particulars	AED'000	AED'000	AED'000
Total Segment Results	318,721	82,836	401,557
Add: Preopening expenses	-	-	-
Unallocated Items			
Corporate expenses	-	-	(15,893)
EBITDA	318,721	82,836	385,664

#### b) For the six-month ended 30 June 2024 (Unaudited)

	Hospitality	Real estate development	Total
Particulars	AED'000	AED'000	AED'000
Total Segment Results	224,788	80,554	305,342
Add: Preopening expenses	25,472	-	25,472
Unallocated Items			
Corporate expenses	-	-	(19,938)
EBITDA	250,260	80,554	310,875

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### **27 Segment Reporting** (continued)

Reconciliation between profit for the period and earnings before interest, tax, depreciation and amortisation:

	Three-month period ended 30 June		Six-month period ended 30 June	
	2025	2025 2024		2024
	AED'000	AED'000	AED'000	AED'000
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Profit / (loss) for the period after tax	57,993	40,826	92,791	37,104
Stock based compensation (Note 28)	10,404	10,012	20,839	10,012
Additional depreciation due to revaluation adjustment	36,213	36,555	71,906	68,731
Adjusted net income	104,610	87,393	185,536	115,847
Add/ (less):				
Depreciation of property and equipment	35,131	31,985	69,057	51,299
Depreciation of right-of-use assets (Note 5)	5,801	7,324	12,154	15,084
Amortisation of intangible assets (Note 4)	1,085	1,048	2,135	2,543
Pre-opening expenses (Note 19)	-	875	-	25,472
Finance costs (Note 22)	53,068	42,577	104,148	95,381
Finance income (Note 22)	(7,635)	(4,275)	(12,324)	(9,499)
Income tax expense (Note 23)	17,619	19,090	24,958	14,748
Earning before interest, tax, depreciation and amortisation ("EBITDA")	209,679	186,017	385,664	310,875

	Three-month period ended 30 Six-month period			period	
	June er		ended 30	nded 30 June	
Particulars	2025	2024	2025	2024	
FAITICULAIS	AED'000	AED'000	AED'000	AED'000	
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	
Segment Revenue					
Hospitality*	547,879	448,175	869,704	708,732	
Real estate development	48,937	97,596	222,986	192,255	
Total Segment Revenue	596,816	545,771	1,092,690	900,987	
Segment Results					
Hospitality*	207,078	157,628	318,721	224,788	
Real estate development	9,149	38,195	82,836	80,554	
<b>Total Segment Results</b>	216,227	195,823	401,557	305,342	
Add/ (less): Unallocated Items					
Finance costs (Note 22)	53,068	42,577	104,148	95,381	
Finance income (Note 22)	(7,635)	(4,275)	(12,324)	(9,499)	
Corporate office	6,548	10,680	15,893	19,938	
Stock based compensation (Note 28)	10,404	10,012	20,839	10,012	
Depreciation and amortisation (Note 3, 4 & 5)	78,230	76,913	155,252	137,657	
Income tax expense (Note 23)	17,619	19,090	24,958	14,748	
Net profit/(loss)	57,993	40,826	92,791	37,105	
Stock based compensation	10,404	10,012	20,839	10,012	
Additional depreciation due to revaluation adjustme	36,213	36,555	71,906	68,731	
Adjusted net income	104,610	87,393	185,536	115,848	

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

#### **27 Segment Reporting** (continued)

Hospitality revenue includes AED 199,645 thousand (2024: AED 160,561 thousand) and result includes AED 65,747 thousand (2024: AED 51,578 thousand) respectively generated from the subsidiaries outside the UAE for three-month period ended 30 June 2025.

#### **Other Information**

The Management of the entity further evaluates the result of the Hospitality segment separately into Hotel Rooms, Food and Beverage - Entertainment, Food and Beverage - Non entertainment, and others, which are the key drivers of the performance of the business.

#### **Description of Sub-Segments**

**Rooms:** Room revenue means all gross revenue derived from the rental of hotel rooms (excluding rooms managed under holiday home management agreement), net of any applicable rebates and discounts and excluding any incidental revenue such as telephone charges etc. Holiday home revenue refers to gross revenue derived from the rental of units owned by others but are managed by the Group under the Holiday Home Management agreement.

<u>Live Events</u>: Live Events segment refers to a guest experience that involves food and/or beverage dining before, after, or during other activities. These unique venues aim to blend food with entertainment, offering patrons a chance to savor their meals while enjoying a wide range of captivating activities, immersive themes, interactive performances. The segment includes revenue from event admission/ general entrance fees charged, F&B consumed during the events and other revenues directly associated with the events.

<u>Social Events:</u> Social Events segments refers to all the events (similar to Live Events), but no event admission/general entrance fees charged.

<u>Food and Beverage - Non entertainment:</u> The segment includes revenue and profit from sale of food, beverages and other items but are not directly connected to any event.

<u>Others</u>: All other hospitality revenues that are not connected to the above segment are covered under "Others". This includes income from Spa, laundry services, telephone services and other allied services.

### **27 Segment Reporting** (continued)

	•	Three-month period ended 30 June		Six-month period ended 30 June	
	2025	2024	2025	2024	
	AED'000	AED'000	AED'000	AED'000	
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	
Hospitality - Revenue stream wise					
Rooms	168,300	151,912	317,669	275,507	
Live Events	167,745	105,240	176,096	109,210	
Social Events	95,336	93,596	173,410	157,717	
Food and Beverage - Non Entertainment	80,198	74,455	150,579	129,486	
Others	36,300	22,972	51,950	36,812	
Total Hospitality - Revenue stream wise	547,879	448,175	869,704	708,732	
Hospitality - Result stream wise					
Rooms	74,799	58,803	138,579	117,049	
Live Events	61,035	44,332	60,009	42,050	
Social Events	35,522	30,109	62,131	50,342	
Food and Beverage - Non Entertainment	22,972	20,735	43,684	35,028	
Others	12,750	3,649	14,318	(19,681)	
Total Hospitality - Result stream wise	207,078	157,628	318,721	224,788	
Add: Pre-opening Expenses	-	875	_	25,472	
Total Other Adjustments Hospitality	-	875	-	25,472	
Earnings before interest, tax, depreciation a	nd amortization (EBI	ГДА)			
Rooms	74,799	58,803	138,579	117,049	
Live Events	61,035	44,332	60,009	42,050	
Social Events	35,522	30,109	62,131	50,342	
Food and Beverage – Non Entertainment	22,972	20,735	43,684	35,028	
Others	12,750	4,524	14,318	5,791	
Total EBITDA	207,078	158,503	318,721	250,260	

#### Notes: -

- Segment Result = Revenue Cost of sales General and administrative expenses Selling and marketing expenses + Other Income.
- Pre-opening expense allocated in the sub-segment of hospitality based on the revenue of that sub-segment.
- Management incentive allocated to Hospitality segment for the six-month period ended 30 June 2025 amounted to AED 3,667 thousand as against AED 6,185 thousand during the same period in 2024.

### 28 Stock based compensation plan

The establishment of stock-based compensation plan is in accordance with IFRS 2 which is designed to increase the employee's productivity, efficiency and improve their future performance which will help the Group in achieving its goals and objectives. The inclusion parameters for the program are based on the below factors:

#### For employees:

- 1. Service: Those employees who have completed 5 years and shown unwavering commitment.
- **2.** Critical: Those employees in critical roles who have made exceptional contributions to Group's success in a short span of time.

# Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 28 Stock based compensation plan (continued)

Each eligible employee is entitled to two awards, a Performance-Based Long Term Incentive Plan ("LTIP") Award and an Initial Public Offering ("IPO") Bonus LTIP Award. The value of individual awards was determined based on a multiple of basic salary and communicated to the employees in April 2024.

**Performance-Based LTIP Awards:** These awards vest over time in tranches from April 2027 to April 2029 subject to employee's performance rating and satisfaction of corporate performance conditions i.e., occurrence of IPO or achieving the targeted financial performance as well as continued employment. Upon vesting, these awards will be typically converted to shares for nil consideration, though cash settlement may occur at the LTIP administrator's discretion.

**IPO Bonus LTIP Awards**: These awards vest and convert to shares at the IPO price upon IPO occurring at or above a specified market capitalization within five years. The shares are subject to a six-month lock-up period post-IPO.

The fair value of the awards was determined based on communicated awards value subject to employees' attrition rate 5% per annum over the vesting period, aggregated to AED 70,699 thousand (31 December 2024: AED 73,922 thousand).

Upon applying sensitivity to the below assumption, below is the impact on the fair value of the awards:

Key assumptions	Change	30 June 2025 AED '000 (Unaudited)	31 December 2024 AED '000 (Audited)
Attrition rate	+1%	(3,079)	(3,220)
	-1%	3,127	3,270

#### For key management personnel:

Upon attaining the age of 60 years the key management personnel will be awarded a certain amount of non-voting shares in the Company for nil consideration subject to continued employment. The fair value of these awards aggregate to AED 265,748 thousand (31 December 2024: AED 265,748 thousand), determined based on Group's valuation with weighted average cost of capital (WACC) of 11.9%, terminal growth rate of 2.2% and capitalisation rate of 9.7%.

Upon applying sensitivity to below assumptions, below is the impact on the fair value of the awards

Key assumptions	Change	30 June 2025 AED '000 (Unaudited)	31 December 2024 AED '000 (Audited)
WACC	+1%	(17,639)	(27,934)
	-1%	21,693	34,326
Capitalisation rate:	+0.5%	(9,251)	(9,252)
	-0.5%	10,257	10,257

During the six-month period ended 30 June 2025, the Group recognised aggregate stock-based compensation expenses of AED 20,839 thousand (2024: AED 10,012 thousand) with an amount of AED 6,255 thousand (2024: AED 3,083 thousand) included in cost of sales (note 18) and an amount of AED 14,584 thousand (2024: AED 6,929 thousand) in general and administrative expenses (note 19) with corresponding stock-based compensation reserve of AED 55,025 thousand (31 December 2024: AED 34,186 thousand) included within equity.

Notes to the interim condensed consolidated financial statements for the three-month and six-month periods ended 30 June 2025 (continued)

### 29 Reclassification of prior period balances

Certain comparative figures have been reclassified in order to confirm to the presentation for the current period. These changes have been made to improve the quality and comparability of information presented. Such reclassification does not affect previously reported net profit or equity.

The effects of the reclassification to the prior year financial statements are summarized as below:

	Three-month period ended 30 June		
	As previously reported	Reclassification	As reclassified
	AED'000	AED'000	AED'000
General and administrative expenses	74,612	(13,150)	61,462
Cost of sales	272,641	12,230	284,871
Selling and marketing expenses	30,589	920	31,509